

LINCOLN UTC
(A company limited by guarantee)

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

LINCOLN UTC
(A company limited by guarantee)

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REFERENCE AND ADMINISTRATIVE DETAILS

Members

P Birt
A Watson
N Juster
M Locking

Trustees

S Hamer, Principal and Accounting Officer (appointed 1 September 2024)
N Main
A Ogg, Chair
J Hallett
M Fielding, Staff Trustee
G Gibbs (resigned 30 June 2025)
P Hatherley, Vice Chair (From 16 September 2024)
T Lawton (resigned 23 September 2024)
J Green
H Brierton
A Moriarty
A Round (appointed 30 June 2025)
P Green (appointed 15 September 2025)
V Frost (appointed 15 September 2025)
S Wilson-Smith (appointed 15 September 2025)
A Nightingale (appointed 15 September 2025)
I Latimer (appointed 15 September 2025)

Company registered number

07898536

Company name

Lincoln UTC

Principal and registered office

Lindum Road, Lincoln, LN2 1PF

Company secretary

H Hardiman-Crust

Accounting officer

S Hamer

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REFERENCE AND ADMINISTRATIVE DETAILS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

Senior leadership team

S Hamer, Principal
M Newton, Vice-Principal
D Chung, Assistant Principal

Independent auditor

Streets Audit LLP, Tower House, Lucy Tower Street, Lincoln, LN1 1XW

Bankers

Lloyds Bank, 202 High Street, Lincoln, LN5 7AP

Solicitors

Browne Jacobson LLP, Mowbray House, Castle Meadow Road, Nottingham, NG2 1BJ

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TRUSTEES' REPORT
FOR THE YEAR ENDED 31 AUGUST 2025

The Trustees present their annual report together with the financial statements and auditor's report of the charitable company for the period from 1 September 2024 to 31 August 2025. The annual report serves the purposes of both a trustees' report, and a directors' report including a strategic report under company law.

The academic year 2024/25 was, once again, a very successful year for Lincoln UTC. Behaviour, attendance and results were, throughout the year, excellent. We are becoming even more popular than ever in our locality for Key Stage 4 places. For September 2025 we were oversubscribed by 100 students. We already have a significant number of accepted places for Sept 2026 and expect to be full very soon. We now have 391 students on roll.

Pass rates in English and maths (grade 4 or better) were 85% (79% in 2024) and 87% (86% in 2024), respectively, with 68% and 65% achieving grade 5 or better (64% and 67% in 2024), significantly above the national average. Once again, in maths nearly a third of our students achieved a grade 7 or better.

We performed well when considering our 'basics' measure (year 11 students passing either English language or literature and maths). Grade 4 or better was 79%, with 54% achieving a grade 5 or better in both (72% and 54% in 2024).

The majority of year 13 A-Level students at Lincoln UTC achieved A* to C grades. Approximately half of Lincoln UTC's key stage 5 students specialise in engineering, either on the extended BTEC or the new T-Level qualification. Students on these pathways achieved exceptionally well yet again. 100% of BTEC students passed, with 57% of students accessing distinction grades. Of our 12 T-Level students, all passed with at least merit grades. One student achieved a distinction.

Structure, Governance and Management Constitution

The UTC is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the UTC.

The Trustees of Lincoln UTC are also the directors of the charitable company for the purposes of company law. The charitable company is known as Lincoln UTC.

Details of the Trustees who served throughout the year except as noted are included in the Reference and Administrative Details on page 1.

Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees' Indemnities

The UTC has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on UTC business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

Method of Recruitment and Appointment or Election of Trustees

The Trustees for Lincoln UTC are secured using a skills matrix which identifies the skills current Trustees hold against the required skills for the effective and efficient strategic running of the college. Approaches are made to suitably qualified and trained individuals within the business sector who can potentially provide the missing skills.

Members of the UTC must approve all appointments to the Board of Trustees with an agreement of 75%. There must be a minimum of three Members with no maximum stated in the Articles. All future appointments, after the initial Members, are subject to resolution by the Members.

Policies and Procedures Adopted for the Induction and Training of Trustees

Upon commencement in the role all new Trustees and members receive time with the Principal and Clerk to familiarise themselves with the articles and policies in which the board operates. All appointments are welcomed into the committee structure and supported by the Chair and Vice Chair of the Board.

Organisational Structure

The Principal is new in post but has been part of the journey that Lincoln UTC has seen since January 2016. There are currently 30 members of the teaching staff (including the Principal) and 18 non-teaching members of staff.

The Principal is responsible for all operational aspects of the college with significant strategic aspects being referred to the Board of Trustees. The Board are responsible for approval of the annual budget, appointment of the Principal and members of the Senior Leadership Team. The Principal is the Accounting Officer who works closely with the CFO to ensure strategic financial oversight as we move forward.

The Principal is supported by one Vice Principal, and one Assistant Principal. The UTC does not operate separate senior and middle leadership teams. All subject leaders are members of the leadership team who meet weekly. Subject leaders are fully involved in strategic planning and in decisions that go further than their own subject areas.

Staff morale remains high, and staff turnover is exceptionally low. Last year 1 member of our science department left the teaching profession, whilst our computer science teacher retired. Overall, staff commitment to the college, its vision and its students is high.

The staff has grown appreciably (but steadily) since the last Ofsted inspection in 2019. The number of students has more than doubled (from 183 to 390+). Staffing has kept pace but there has been very little change in the leadership team.

Arrangements for Setting Pay and Remuneration of Key Management Personnel

Lincoln UTC has operated with its own pay scales which are sympathetic to the National Teachers Pay and Conditions but do not mirror or align with them. Employees are paid in line with their experience in the current role and the college uses bursary payments for additional responsibilities. All salaries paid are in line with the pay scales for 2024/2025 as approved by the Board of Trustees at the start of the financial year. Any salary decisions are made by the Principal and the Pay Committee unless they relate to the Principal, in which case the decision is made solely by the Pay Committee.

Related Parties and Other Connected Charities and Organisations

Lincoln UTC is not involved in any soft federations or Multi Academy Trusts and there are no significant related party transactions in place with our supporting members (University of Lincoln, Siemens and Lincoln College) or employer relationships. All services are secured independently of our employer and member contacts and secured in line with the Financial Regulations agreed by the Finance and Audit Committee and the full Board of Trustees annually.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

Objectives and Activities Objects and Aims

The principal object and activity of the charitable company is to advance, for the public benefit, education in the United Kingdom by establishing, maintaining, carrying on, managing and developing a UTC which provides a specialist education and offers a wider, balanced curriculum. This includes the specialist delivery of science and engineering, supported by excellent provision in mathematics and computer science.

In accordance with the articles of association, the charitable company has entered into a relevant funding agreement with the Secretary of State on 30 September 2013. The funding agreements specify, amongst other things, the basis for admitting students to the academy, the catchment area from which the students are drawn, and that the UTC provides a specialist education whilst offering a wider, balanced curriculum.

Objectives, Strategies and Activities

Lincoln UTC recognises that education is a basic right of every individual. Every member of Lincoln UTC will pursue the highest academic and behavioural standards. Lincoln UTC holds a clear vision:

- We offer specialist education in science, engineering and maths.
- We are industry and employer led, delivering a curriculum and developing the skills needed for future success within employment.
- We work closely with the University to raise aspirations and provide the challenge and the opportunity to excel.

Public Benefit

Our vision is for students to be inspired by the relevance and challenge of working alongside local industry and solving real life problems, helping students to understand the pathway their educational studies can take them along in their future careers. Our students will be professional, respectful and articulate and benefit from strong working relationships with peers and staff. They will rapidly gain confidence and both the technical and personal skills to become creative contributors on whom our businesses and public services can rely on to shape and drive the future of our society. In setting our objectives and planning our activities, the trustees have carefully considered the Charity Commission's general guidance on public benefit.

Strategic report

Achievements and Performance

GCSE results were above regional and national average for the third year in a row. Pass rates in English and maths (grade 4 or better) were 85% and 87%, respectively, with 68% and 65% achieving grade 5 or better, significantly above the national average. Once again, in maths nearly a third of our students achieved a grade 7 or better.

We performed well when considering our 'basics' measure (year 11 students passing either English language or literature and maths). Grade 4 or better was 79%, with 54% achieving a grade 5 or better in both (72% and 54% in 2024).

The majority of year 13 A-Level students at Lincoln UTC achieved A* to C grades. Approximately half of Lincoln UTC's key stage 5 students specialise in engineering, either on the extended BTEC or the new T-Level qualification. Students on these pathways achieved exceptionally well yet again. 100% of BTEC students passed, with 57% of students accessing distinction grades. Of our 12 T-Level students, all passed with at least merit grades. One student achieved a distinction.

Key Performance Indicators

Key Performance Indicators are: to achieve student recruitment targets; to deliver good or better teaching; to achieve annual student attainment targets – where available; to achieve above national average student attendance; to ensure 100% of students enter employment, education or training.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

Going Concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

Financial Review

Lincoln UTC has successfully managed the financial resources available throughout 2024/25. The College set a budget showing a small surplus and has delivered slightly above expectations, mainly due to additional funding received to help towards the increases in teacher's pay and pensions during the year. In 2024 all lights within the UTC were switched to LED and in October 2024 we had solar panels installed, both of which have created energy savings in 2024/25. The 3 to 5 year plan is under continuous review and updated regularly to reflect any significant changes to ensure the UTC constantly has an accurate current and forecast position. The brought forward surplus reserves are still robust, we aim to maintain reserves of between 10% and 15% of annual revenue. We used some of our reserves in 2024/25 to cover the cost of the solar panel installation, we also purchased a second minibus due to our growing student population, this has enabled us to offer many more educational excursions in 2024/25. We are part way through our 5 year IT renewal plan and for the last 4 years we have managed this through our in year surplus. Going forward we will use our reserves when the servers are due for replacement and any other major IT infrastructure is required in line with our reserves policy.

The pension liability is in surplus for the third year in the latest actuarial valuation, however contributions have remained high in response to the current economic uncertainty, this continues to be managed by the actuary. We finished the year with an overall in year surplus of just over 1.5% of revenue, this has further bolstered our reserves to protect us from major uncertainties. We intend to use some of our reserves to invest in both capital and IT infrastructure in the coming years. The budget set for 2025/26 forecasts an year surplus and despite all the current economic uncertainties we still anticipate having healthy reserves at the end of 2025/26.

The majority of the UTC's income is obtained from the DfE (Department for Education) in the form of General Annual Grant ("GAG"), the use of which is restricted to particular purposes. The grants received from the DfE during the period reported on and the associated expenditure are shown as restricted funds in the statement of financial activities.

During the period ended 31 August 2025, total expenditure was £3,619,229 which resulted in net income of £25,080. As at 31 August 2025, the net book value of fixed assets was £9,450,443. The assets were used for providing education and the associated support services to the students of the trust.

The UTC held fund balances at 31 August 2025 of £9,959,722 comprising of £509,279 restricted funds (Net of fixed assets); a pension reserve of £nil, restricted fixed asset reserve of £9,450,443 and £nil unrestricted general funds.

Reserves Policy

The Trustees have discussed the level of reserves and set a reserves policy indicating the level that the UTC would ordinarily seek to maintain to cover any unexpected shortfalls. At the year end the UTC is holding reserves in line with this policy. Reserves are at the higher side of the preferred range, this is due to the planned investment in capital and IT infrastructure to be funded by the reserves in 2025/26. The UTC is also holding an additional contingency due to the current uncertain political and economic conditions and continued inflationary pressures.

Funds that can only be realised through the disposal of fixed assets amounts to £9,450,443.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

Investment Policy

During the year cash reserves have been invested in a 32 day notice call account. This offers a higher interest rate but also allows us to be able to respond to any unforeseen emergencies and withdraw funds in a timely manner. Funds in the current account are continually monitored to ensure they are sufficient.

Principal Risks and Uncertainties

The principal risks are student recruitment and public perception. Outcomes for students have improved steadily and significantly over the past few years. Satisfaction levels amongst students and their parents / carers continue to be exceptionally high. The positive Ofsted report from July 2019 followed by an equally pleasing outcome in November 2024 continues to support our recruitment as confidence in the UTC provision is high in the local community. Numbers on roll (391 as of the 2025 October census, 380 in October 2023, and 395 in October 2024) have shown steady and sustained student numbers. The college has doubled in size since 2018. Lincoln UTC was oversubscribed for September 2024 and 2025. The college already has 116 'accepted' offers for year 10 in readiness for Sept 2026 with 160 offers having been made.

In common with all schools, colleges, and universities we are still facing additional risks due to the state of the economy and inflationary pressures, particularly in relation to the prolonged 'high' energy costs. The college invested in low energy LED lighting 24 months ago and has reduced energy consumption significantly as a result. We also invested in a 5MW solar panel system to offset our energy expenditure 12 months ago.

Plans for Future Periods

Lincoln UTC is committed to educating and training the next generation of scientists and engineers. This will be achieved by drawing on the skills and knowledge of UTC staff, of industry partners and academic partners, and closely monitoring our curriculum offer to ensure it is in line with requirements for the future workforce.

Our vision is for students to be inspired by the relevance and challenge of working alongside local industry and solving real life problems, helping students to understand the pathway their educational studies can take them along in their future careers. Our students will be professional, respectful, and articulate and benefit from strong working relationships with peers and staff. They will rapidly gain confidence and both the technical and personal skills to become creative contributors on whom our businesses and public services can rely on to shape and drive the future of our society.

This will be achieved by:

- Continuing to develop and consistently delivering high quality specialist core education in Science, Engineering and Maths across both key stages;
- Delivering high quality careers information, advice and guidance to ensure students make informed choices about the next steps in their career pathways;
- Collaborating with specialist industry partners to enhance curriculum delivery and provide clear pathways into industry;
- Collaboration with further and higher education partners to enhance curriculum delivery and provide clear pathways into education;
- Consistently promoting and developing professional, respectful relationships built upon mutual respect and an unconditional positive regard.

There are three strands to the UTC's growth, long term success and sustainability:

- The UTC must continue to build on recent improvements in student outcomes and examination success to the point where we are the highest performing UTC in the country.
- The UTC must further develop its unique provision with a curriculum, a timetable and an approach to learning which offers students a daily experience that is highly distinctive from ordinary schools. The UTC's long-term future depends on it being different from other schools and being seen to be different.
- The UTC must further raise public awareness of its distinctive offer and its strengths.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2025

Funds held as Custodian Trustee on behalf of others

There are no funds held on behalf of others within Lincoln UTC.

Auditor

In so far as the trustees are aware:

- there is no relevant audit information of which the Charitable Company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees' report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 15 December 2025 and signed on its behalf by:



A Ogg
Chair

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GOVERNANCE STATEMENT

Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that Lincoln UTC has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The Board of Trustees has delegated the day-to-day responsibility to the Principal, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Lincoln UTC and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

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GOVERNANCE STATEMENT (CONTINUED)

Governance

The information on governance included here supplements that described in the Trustees' report and in the Statement of trustees' responsibilities. The Board of Trustees has formally met 4 times during the year. Throughout the year the board were kept up to date regularly via emails, telephone discussions and smaller online meetings. The Trustees believe there has been sufficient oversight.

Attendance during the year at meetings of the Board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
S Hamer, Principal and Accounting Officer	4	4
N Main	4	4
A Ogg, Chair	4	4
J Hallett	1	4
M Fielding, Staff Trustee	4	4
G Gibbs	3	3
P Hatherley	4	4
T Lawton, Vice Chair (From 16 September 2024)	1	1
H Brierton	3	4
J Green	1	4
A Moriarty	2	4
A Round	1	1

Governance reviews:

The strength of the governing body has been recognised by Ofsted (June 2019) and reiterated during the inspection in November 2024:

- The governance of the school is strong and highly effective. Relationships between governors and senior leaders are very positive and constructive.
- Governors are kept well informed by senior leaders and have a good understanding of the college's strengths and areas for development. Governors are proactive in their role and visit the college frequently to support its development priorities.
- Governors are highly skilled and knowledgeable. They use their expertise to hold senior leaders stringently to account.

The governing body includes senior managers and leaders from the University and from the UTC's industrial partners, Lincolnshire's Chamber of Commerce, Greater Lincolnshire LEP and other specialist educational links from across the city. A high proportion of the governors have highly relevant qualifications and experience in industrial contexts directly relevant to the UTC's joint specialisms of science and engineering.

During the academic year 2024/2025 the new Chair of Governors, Andrew Ogg took control of the governing body. One of the existing governors, Phil Hatherly – Siemens, has stepped into the Vice Chair role. We had two other governors step down from their positions in 2024.

We have worked hard to bolster this important area and this has resulted in several appointments to the board of governors.

The Governance structure has two sub committees which aim to meet four times per year in addition to the full board meetings. This is considered to be sufficient for the trust to maintain effective oversight of funds.

The academy maintains a Register of Business Interests which is held by the finance team and maintained on the academy's website. This is referred to as appropriate. In addition at the start of each committee and board

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GOVERNANCE STATEMENT (CONTINUED)

Governance (continued)

meeting, declarations of interest are raised and recorded, to avoid any potential conflict of interest.

The Finance and Audit Committee is a sub-committee of the main Board of Trustees. Its purpose is:

1. To assist the decision making of the Board of Trustees, by enabling more detailed consideration to be given to the best means of fulfilling the Board of Trustees responsibility to ensure sound management of the UTC's finances and resources, including proper planning, monitoring and probity. To make appropriate comments and recommendations on such matters to the Board of Trustees on a regular basis.
2. To ensure that robust internal control exists within the UTC by providing the primary interface between the Board of Trustees and the UTC's external auditors and internal auditors.
3. The Committee will work closely with the UTC's CFO on the preparation and finalisation of the UTC's Annual Report and Financial Statements and will make recommendations to the Board of Trustees for the acceptance, or otherwise, of such draft Financial Statements.

Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
A Ogg	4	4
N Main	2	4
J Hallett	0	4
P Hatherley	4	4
J Green	2	4

The Quality and Standards Committee is a sub committee of the main Board of Trustees. Its purpose is:

1. To hold college leaders to account for maintaining and improving the quality of education, for teaching and learning standards and for supporting students in all year groups in achieving examination success.
2. Overview and monitoring of the college's progress on all initiatives within the agreed Development Plan.
3. Contribution to and quality assurance of the college leaders' Self-Evaluation processes.
4. Ensuring that all students, especially those who are disadvantaged or have special educational needs are properly supported and given access to the same ambitious curriculum as their peers.
5. To oversee the work of college leaders in safeguarding and to hold leaders to account for safeguarding practice including safer recruitment.
6. Ensuring that all staff, especially early career teachers have access to high quality continuing professional development.

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GOVERNANCE STATEMENT (CONTINUED)

Review of value for money

As Accounting Officer, the Principal has responsibility for ensuring that the UTC delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the UTC's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the UTC has delivered improved value for money during the year by:

- Regularly reviewing services and functions of the school to identify any potential areas for improvement;
- Monitoring outcomes and comparing performance with other UTCs;
- Promoting fair competition through quotations and tenders to ensure goods and services are secured in the most economic, efficient and effective way;
- Ensuring strong controls are in place in all areas of purchasing to ensure the best value for money is achieved;
- Restructuring the leadership team to ensure performance and outcomes can be maximised;
- Curriculum-led staff planning in order to deliver the best possible curriculum in the most efficient way.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of UTC policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Lincoln UTC for the year 1 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the UTC is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the UTC's significant risks that has been in place for the year 1 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

The risk and control framework

The UTC's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- Comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- Regular reviews by the Finance and Audit Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- Setting targets to measure financial and other performance;
- Clearly defined purchasing (asset purchase or capital investment) guidelines;
- Identification and management of risks.

The Board of Trustees has decided to employ Jo Wilby, Consultant with Baker Dearing Trust as internal auditor.

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GOVERNANCE STATEMENT (CONTINUED)

The risk and control framework (continued)

It was considered that this would provide the highest level of assurance compared to alternative options.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the UTC's financial systems. In particular the checks carried out in the current period included:

- Testing of payroll systems
- Testing of purchase systems
- Testing of control account/ bank reconciliations
- Testing of the budgeting process
- Testing of the cash flow processes
- Testing of the income procedures.

On an annual basis, the internal auditor reports to the Board of Trustees through the Finance and Audit Committee on the operation of the systems of control and on the discharge of the Trustees' financial responsibilities.

The schedule of work has been delivered as planned and no material issues were identified.

Review of effectiveness

As Accounting Officer, the Principal has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor;
- the work of the executive managers within the UTC who have responsibility for the development and maintenance of the internal control framework;
- the work of the external auditor.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance and Audit committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Conclusion

Based on the advice of the audit and risk committee and the accounting officer, the board of trustees is of the opinion that the academy trust has an adequate and effective framework for governance, risk management and control.

Approved by order of the members of the Board of Trustees on 15 December 2025 and signed on their behalf by:



A Ogg
Chair



S Hamer
Accounting Officer

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STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

As accounting officer of Lincoln UTC, I confirm that I have had due regard to the framework of authorities governing regularity, propriety and compliance, including the trust's funding agreement with DfE, and the requirements of the Academy Trust Handbook, including responsibilities for estates safety and management. I have also considered my responsibility to notify the academy trust board of trustees and DfE of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management.

I confirm that I and the UTC Board of Trustees are able to identify any material irregular or improper use of all funds by the UTC, or material non-compliance with the framework of authorities.

I confirm that no instances of material irregularity, impropriety or non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and DfE.


S Hamer
Accounting Officer
Date: 15 December 2025

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STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 31 AUGUST 2025

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Academies Accounts Direction published by the Department for Education, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 15 December 2025 and signed on its behalf by:



A Ogg
Chair

LINCOLN UTC
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**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF
LINCOLN UTC**

Opinion

We have audited the financial statements of Lincoln UTC (the 'UTC') for the year ended 31 August 2025 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025 issued by the Department for Education.

In our opinion the financial statements:

- give a true and fair view of the state of the UTC's affairs as at 31 August 2025 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025 issued by the Department for Education.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the UTC in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the UTC's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

LINCOLN UTC
(A company limited by guarantee)

**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF
LINCOLN UTC (CONTINUED)**

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditor's report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the Strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report and the Strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the UTC and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

LINCOLN UTC
(A company limited by guarantee)

**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF
LINCOLN UTC (CONTINUED)**

Responsibilities of trustees

As explained more fully in the Statement of trustees' responsibilities, the Trustees (who are also the directors of the UTC for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the UTC's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the UTC or to cease operations, or have no realistic alternative but to do so.

LINCOLN UTC
(A company limited by guarantee)

**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF
LINCOLN UTC (CONTINUED)**

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the UTC through discussions with management, and from our knowledge and experience of the sector in which it operates;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the UTC, including relevant DfE guidance, the Companies Act 2006, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the UTC's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims.

LINCOLN UTC
(A company limited by guarantee)

**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF
LINCOLN UTC (CONTINUED)**

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



Robert Anderson (Senior statutory auditor)
for and on behalf of
Streets Audit LLP
Chartered Accountants and Statutory Auditor
Tower House
Lucy Tower Street
Lincoln
LN1 1XW

Date: 18 December 2025

LINCOLN UTC
(A company limited by guarantee)

**INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO LINCOLN
UTC AND THE SECRETARY OF STATE FOR EDUCATION**

In accordance with the terms of our engagement letter dated 03 October 2023 and further to the requirements of the Department for Education (DfE) as included in the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts 2024 to 2025, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by Lincoln UTC during the year 1 September 2024 to 31 August 2025 have not been applied to the purposes identified by Parliament and that the financial transactions do not conform to the authorities which govern them.

This report is made solely to Lincoln UTC and the Secretary of State for Education in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Lincoln UTC and the Secretary of State for Education those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Lincoln UTC and the Secretary of State for Education, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Lincoln UTC's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Lincoln UTC's funding agreement with the Secretary of State for Education dated September 2013 and the Academy Trust Handbook, extant from 1 September 2024, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts 2024 to 2025. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2024 to 31 August 2025 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

LINCOLN UTC
(A company limited by guarantee)

**INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO LINCOLN
UTC AND THE SECRETARY OF STATE FOR EDUCATION (CONTINUED)**

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by DfE. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the UTC's income and expenditure.

The work undertaken to draw to our conclusion includes:

- a review of the UTC's systems and controls and confirmation of their operation and effectiveness during the year;
- a detailed review of purchase transactions confirming the purpose, value for money and that appropriate tendering / quotation procedures had been followed in line with the UTC finance policy; and
- a review of the Internal Audit reports.

In line with the Framework and guide for external auditors and reporting accountants of academy trusts issued March 2024, we have not performed any additional procedures regarding the Trust's compliance with safeguarding, health and safety and estates management.

LINCOLN UTC
(A company limited by guarantee)

**INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO LINCOLN
UTC AND THE SECRETARY OF STATE FOR EDUCATION (CONTINUED)**

Conclusion

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2024 to 31 August 2025 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.



Robert Anderson
Streets Audit LLP
Chartered Accountants and Statutory Auditor

Tower House
Lucy Tower Street
Lincoln
LN1 1XW

Date: 18 December 2025

LINCOLN UTC
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 AUGUST 2025

	Note	Unrestricted funds 2025 £	Restricted funds 2025 £	Restricted fixed asset funds 2025 £	Total funds 2025 £	Total funds 2024 £
Income from:						
Donations and capital grants	3	200	-	23,401	23,601	84,224
Investments	5	13,596	13,000	-	26,596	16,711
Charitable activities		27,077	3,567,035	-	3,594,112	3,445,960
Total income		40,873	3,580,035	23,401	3,644,309	3,546,895
Expenditure on:						
Charitable activities	7	40,873	3,455,258	123,098	3,619,229	3,458,371
Total expenditure		40,873	3,455,258	123,098	3,619,229	3,458,371
Net income/(expenditure)		-	124,777	(99,697)	25,080	88,524
Transfers between funds	16	-	(66,188)	66,188	-	-
Net movement in funds before other recognised gains/(losses)		-	58,589	(33,509)	25,080	88,524
Other recognised gains/(losses):						
Actuarial gains on defined benefit pension schemes	23	-	273,000	-	273,000	55,000
Defined benefit pension scheme asset not recognised		-	(338,000)	-	(338,000)	(112,000)
Net movement in funds		-	(6,411)	(33,509)	(39,920)	31,524

LINCOLN UTC
(A company limited by guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
 (CONTINUED)**
FOR THE YEAR ENDED 31 AUGUST 2025

Note	Unrestricted funds 2025 £	Restricted funds 2025 £	Restricted fixed asset funds 2025 £	Total funds 2025 £	Total funds 2024 £
Reconciliation of funds:					
Total funds brought forward	-	515,690	9,483,952	9,999,642	9,968,118
Net movement in funds	-	(6,411)	(33,509)	(39,920)	31,524
Total funds carried forward	-	509,279	9,450,443	9,959,722	9,999,642

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 29 to 56 form part of these financial statements.

LINCOLN UTC
(A company limited by guarantee)
REGISTERED NUMBER: 07898536

BALANCE SHEET
AS AT 31 AUGUST 2025

	Note	2025	2024
		£	£
Fixed assets			
Tangible assets	13	9,450,443	9,475,173
		<hr/>	<hr/>
		9,450,443	9,475,173
Current assets			
Debtors	14	130,705	110,029
Cash at bank and in hand		745,615	786,872
		<hr/>	<hr/>
		876,320	896,901
Current liabilities			
Creditors: amounts falling due within one year	15	(367,041)	(372,432)
		<hr/>	<hr/>
Net current assets		509,279	524,469
Total assets less current liabilities		9,959,722	9,999,642
Net assets excluding pension asset		9,959,722	9,999,642
Total net assets		9,959,722	9,999,642
		<hr/>	<hr/>

LINCOLN UTC
(A company limited by guarantee)
REGISTERED NUMBER: 07898536

BALANCE SHEET (CONTINUED)
AS AT 31 AUGUST 2025

	Note	2025	2024
		£	£
Funds of the UTC			
Restricted funds:			
Fixed asset funds	16	9,450,443	9,483,952
Restricted income funds	16	509,279	515,690
Total restricted funds	16	<u>9,959,722</u>	<u>9,999,642</u>
Unrestricted income funds			
Total funds	16	<u><u>9,959,722</u></u>	<u><u>9,999,642</u></u>

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements on pages 24 to 56 were approved by the Trustees, and authorised for issue on 15 December 2025 and are signed on their behalf, by:



A Ogg
Chair

The notes on pages 29 to 56 form part of these financial statements.

LINCOLN UTC
(A company limited by guarantee)

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 AUGUST 2025

	Note	2025 £	2024 £
Cash flows from operating activities			
Net cash provided by operating activities	18	33,910	35,712
Cash flows from investing activities	19	(75,167)	(13,404)
Change in cash and cash equivalents in the year		(41,257)	22,308
Cash and cash equivalents at the beginning of the year		786,872	764,564
Cash and cash equivalents at the end of the year	20, 21	745,615	786,872

The notes on pages 29 to 56 form part of these financial statements

LINCOLN UTC
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation of financial statements

The financial statements of the UTC, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2024 to 2025 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Lincoln UTC meets the definition of a public benefit entity under FRS 102.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the UTC to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the UTC has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the UTC's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

LINCOLN UTC
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. Accounting policies (continued)

1.3 Income

All incoming resources are recognised when the UTC has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

• Grants

Grants are included in the Statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of financial activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

• Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

• Other income

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the UTC has provided the goods or services.

LINCOLN UTC
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. Accounting policies (continued)

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity.

• **Charitable activities**

These are costs incurred on the UTC's educational operations, including support costs and costs relating to the governance of the UTC apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

1.5 Taxation

The UTC is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the UTC is potentially exempt from taxation in respect of income or capital gains received within categories covered by Part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.6 Tangible fixed assets

Assets costing £2,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of financial activities and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Freehold property and improvements are not depreciated on grounds of immateriality. Improvements are subject to regular maintenance and repair such that in the trustees opinion the residual value is not materially different from the value in the financial statements and has a long economic life. The Trustees consider the need for impairment at each period end.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is not charged on freehold land. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold land & improvements	- No depreciation
Furniture and equipment	- 20% straight line
Computer equipment	- 20% straight line
Motor vehicles	- 20% straight line

LINCOLN UTC
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. Accounting policies (continued)

1.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.8 Cash at bank and in hand

Cash at bank and in hand represents amounts held in current bank account facilities only and cash held at the UTC.

1.9 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the UTC anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

1.10 Financial instruments

The UTC only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the UTC and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 14. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 15. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.11 Operating leases

Rentals paid under operating leases are charged to the Statement of financial activities on a straight line basis over the lease term.

LINCOLN UTC
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

1. Accounting policies (continued)

1.12 Pensions

Retirement benefits to employees of the UTC are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the UTC in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the UTC in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.13 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the UTC at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

LINCOLN UTC
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

2. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The UTC makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Tangible fixed assets are recognised at cost or valuation, less accumulated depreciation and any impairments. Depreciation takes place over the estimated useful life, down to the assessed residual value. The carrying amount of the UTC's fixed assets is tested as soon as changed conditions show that a need for impairment has arisen.

The present value of the Local Government Pension Scheme defined benefit asset/liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 23, will impact the carrying amount of the pension asset/liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions asset/liability at 31 August 2025. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension asset/liability.

The judgement applied and assumptions used, on whether an asset is recognised or restricted, are also set out in the notes.

LINCOLN UTC
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

3. Income from donations and capital grants

	Unrestricted funds 2025 £	Restricted fixed asset funds 2025 £	Total funds 2025 £
Donations	200	200	400
Capital Grants	-	23,201	23,201
	<hr/> 200	<hr/> 23,401	<hr/> 23,601
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
	Unrestricted funds 2024 £	Restricted fixed asset funds 2024 £	Total funds 2024 £
Donations	2,820	4,300	7,120
Capital Grants	-	77,104	77,104
	<hr/> 2,820	<hr/> 81,404	<hr/> 84,224
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

LINCOLN UTC
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

4. Funding for the UTC's educational operations

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total funds 2025 £
DfE grants			
General Annual Grant (GAG)	-	3,071,040	3,071,040
Other DfE grants			
Pupil Premium	-	74,768	74,768
Core Skills Budget Grant	-	64,263	64,263
Teachers Pay Grant	-	31,386	31,386
Teachers Pension Grant	-	68,669	68,669
Other DfE Group grants	-	96,568	96,568
	<hr/>	<hr/>	<hr/>
	-	3,406,694	3,406,694
Other Government grants			
SEN Funding	-	128,481	128,481
	<hr/>	<hr/>	<hr/>
Other income from the UTC's direct costs			
	-	128,481	128,481
	27,077	31,860	58,937
	<hr/>	<hr/>	<hr/>
	27,077	3,567,035	3,594,112
	<hr/>	<hr/>	<hr/>

LINCOLN UTC
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

4. Funding for the UTC's educational operations (continued)

	<i>Unrestricted funds 2024</i> £	<i>Restricted funds 2024</i> £	<i>Total funds 2024</i> £
DfE grants			
General Annual Grant (GAG)	-	3,008,140	3,008,140
Other DfE grants			
Pupil Premium	-	71,812	71,812
Mainstream Grant	-	60,142	60,142
Teachers Pay Grant	-	30,620	30,620
Teachers Pension Grant	-	53,369	53,369
Other DfE Group grants	-	58,386	58,386
	<hr/>	<hr/>	<hr/>
	-	3,282,469	3,282,469
Other Government grants			
SEN Funding	-	79,526	79,526
	<hr/>	<hr/>	<hr/>
	-	79,526	79,526
Other income from the UTC's direct costs			
	45,459	38,506	83,965
	<hr/>	<hr/>	<hr/>
	45,459	3,400,501	3,445,960
	<hr/>	<hr/>	<hr/>

LINCOLN UTC
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

5. Investment income

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total funds 2025 £
Investment income	13,596	-	13,596
Pension income	-	13,000	13,000
	13,596	13,000	26,596

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £
Investment income	9,711	-	9,711
Pension income	-	7,000	7,000
	9,711	7,000	16,711

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

6. Expenditure

	Staff Costs 2025 £	Premises 2025 £	Other 2025 £	Total 2025 £
Direct costs	2,207,840	-	313,051	2,520,891
Allocated support costs	491,324	294,302	312,712	1,098,338
Total 2025	2,699,164	294,302	625,763	3,619,229

	Staff Costs 2024 £	Premises 2024 £	Other 2024 £	Total 2024 £
Direct costs	2,043,376	-	356,391	2,399,767
Allocated support costs	444,333	285,368	328,903	1,058,604
Total 2024	2,487,709	285,368	685,294	3,458,371

7. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
Educational Operations	40,873	3,578,356	3,619,229

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Educational Operations	57,990	3,400,381	3,458,371

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

8. Analysis of expenditure by activities

	Activities undertaken directly 2025 £	Support costs 2025 £	Total funds 2025 £
Educational Operations	2,520,891	1,098,338	3,619,229

	Activities undertaken directly 2024 £	Support costs 2024 £	Total funds 2024 £
Educational Operations	2,399,767	1,058,604	3,458,371

Analysis of direct costs

	Activities 2025 £	Total funds 2025 £	Total funds 2024 £
Staff costs	2,088,961	2,088,961	2,004,912
Depreciation	123,098	123,098	111,121
Educational supplies	232,144	232,144	232,353
Staff development	10,809	10,809	12,917
Other staff costs	65,879	65,879	38,464
	<hr/> 2,520,891	<hr/> 2,520,891	<hr/> 2,399,767

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

8. Analysis of expenditure by activities (continued)

Analysis of support costs

	Total funds 2025 £	Total funds 2024 £
Staff costs	491,324	444,333
ICT costs	132,845	122,394
Staff recruitment	7,749	7,349
Transport	21,591	46,508
Heat and light	69,756	79,903
Rent and rates	33,148	30,015
Postage and stationery	15,669	17,306
Telephone costs	6,077	14,623
Insurance	9,500	8,809
Other support costs	67,484	63,125
Maintenance	191,398	175,450
Marketing costs	32,272	34,251
Legal and professional	7,505	5,986
Governance	11,020	8,552
Pension administration costs	1,000	-
	<hr/> 1,098,338	<hr/> 1,058,604

9. Net income/(expenditure)

Net income/(expenditure) for the year includes:

	2025 £	2024 £
Operating lease rentals	2,292	2,292
Depreciation of tangible fixed assets	123,098	111,121
Fees paid to auditor for:		
- audit	8,600	6,950
- other services	1,900	1,100
	<hr/> <hr/>	<hr/> <hr/>

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

10. Staff

a. Staff costs and employee benefits

Staff costs during the year were as follows:

	2025 £	2024 £
Wages and salaries	1,839,740	1,810,051
Social security costs	220,634	194,120
Pension costs	454,032	406,610
	<hr/>	<hr/>
Agency staff costs	65,879	38,464
	<hr/>	<hr/>
	2,580,285	2,449,245
	<hr/>	<hr/>

b. Staff numbers

The average number of persons employed by the UTC during the year was as follows:

	2025 No.	2024 No.
Teachers	28	27
Management	3	3
Support	20	19
	<hr/>	<hr/>
	51	49
	<hr/>	<hr/>

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

10. Staff (continued)

c. Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2025 No.	2024 No.
In the band £60,001 - £70,000	3	2
In the band £70,001 - £80,000	1	-
In the band £80,001 - £90,000	-	1
In the band £90,001 - £100,000	1	-
In the band £130,001 - £140,000	-	1

d. Key management personnel

The key management personnel of the UTC comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the UTC was £332,456 (2024 - £432,047).

11. Trustees' remuneration and expenses

One or more Trustees has been paid remuneration or has received other benefits from an employment with the UTC. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

		2025 £	2024 £
J Morrison, Principal (until 31 August 2024)	Remuneration	130,000 - 135,000	
	Pension contributions paid	30,000 - 35,000	
M Fielding , Staff Trustee	Remuneration	50,000 - 55,000	50,000 - 55,000
	Pension contributions paid	15,000 - 20,000	10,000 - 15,000
S Hamer, Principal (from 1 September 2024)	Remuneration	95,000 - 100,000	
	Pension contributions paid	25,000 - 30,000	NIL

During the year ended 31 August 2025, no Trustee expenses have been incurred (2024 - £NIL).

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

12. Trustees' and Officers' insurance

The UTC has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on UTC business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme membership.

13. Tangible fixed assets

	Freehold land and property £	Furniture and equipment £	Computer equipment £	Motor vehicles £	Total £
Cost or valuation					
At 1 September 2024	9,115,743	446,896	112,217	32,415	9,707,271
Additions	-	66,720	4,659	26,989	98,368
At 31 August 2025	9,115,743	513,616	116,876	59,404	9,805,639
Depreciation					
At 1 September 2024	-	147,626	60,506	23,966	232,098
Charge for the year	-	96,164	18,652	8,282	123,098
At 31 August 2025	-	243,790	79,158	32,248	355,196
Net book value					
At 31 August 2025	9,115,743	269,826	37,718	27,156	9,450,443
At 31 August 2024	9,115,743	299,270	51,711	8,449	9,475,173

Freehold land & property includes freehold land of £1,350,000 (2024 - £1,350,000). The valuation of freehold property is the cost of refurbishment of the UTC buildings.

Additions in the year relate to various equipment and machinery which has been purchased through T-Level grant funding, DfE capital funding and academy reserves.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

14. Debtors

	2025 £	2024 £
Due within one year		
VAT recoverable	43,495	21,926
Prepayments and accrued income	87,210	88,103
	<hr/> 130,705	<hr/> 110,029
	<hr/> <hr/>	<hr/> <hr/>

15. Creditors: Amounts falling due within one year

	2025 £	2024 £
Trade creditors	66,899	65,203
Other taxation and social security	51,693	46,064
Other creditors	134,894	165,465
Accruals and deferred income	113,555	95,700
	<hr/> 367,041	<hr/> 372,432
	<hr/> <hr/>	<hr/> <hr/>
	2025 £	2024 £
Deferred income		
Deferred income at 1 September	30,427	95,463
Resources deferred during the year	80,645	30,427
Amounts released from previous periods	(30,427)	(95,463)
Deferred income at 31 August	<hr/> 80,645	<hr/> 30,427
	<hr/> <hr/>	<hr/> <hr/>

Deferred income includes grant and trip income received in the year, to be deferred to the 2025/26 academic year. £Nil (2024 - £107) of the deferred balance for 2025 relates to T Level Grant funding received during a prior year from the DfE for expenditure in the following period.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

16. Statement of funds

	Balance at 1 September 2024 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2025 £
Unrestricted funds						
General Funds	-	40,873	(40,873)	-	-	-
Restricted general funds						
General Annual Grant (GAG)	503,182	3,071,040	(3,011,150)	(66,188)	-	496,884
Other DfE grants	12,508	335,654	(335,767)	-	-	12,395
Other LA revenue grants	-	128,481	(128,481)	-	-	-
Other restricted funds	-	31,860	(31,860)	-	-	-
Pension reserve	-	13,000	52,000	-	(65,000)	-
	515,690	3,580,035	(3,455,258)	(66,188)	(65,000)	509,279
Restricted fixed asset funds						
Assets transferred from LA	1,350,000	-	-	-	-	1,350,000
Assets acquired from DfE grants	8,125,173	12,370	(123,098)	85,998	-	8,100,443
DfE grant funding	8,779	11,031	-	(19,810)	-	-
	9,483,952	23,401	(123,098)	66,188	-	9,450,443
Total Restricted funds	9,999,642	3,603,436	(3,578,356)	-	(65,000)	9,959,722

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

16. Statement of funds (continued)

The specific purposes for which the funds are to be applied are as follows:

Unrestricted funds

General Funds represent those resources which may be used towards meeting any of the objects of the UTC at the discretion of the Trustees.

Restricted funds

General Annual Grant (GAG) must be used for the normal running costs of the UTC.

Other DfE Grants comprise of various grants awarded for specific projects, in particular to boost standards of attainment. Grants include Pupil Premium funding which is intended to support education from pupils from a disadvantaged background.

Other LA revenue grants include funding provided for pupils with Statements of Special Educational Needs and is used by the UTC to assist with pupils education.

The pension reserve arises from the actuarial measurement of the UTC's share of the Local Government Pension Scheme. The actuarial cost of employing staff during the year is initially reflected in the normal running costs of the school in the restricted pension fund. The amount included in resources expended represents the pension costs for the year charged to income and expenditure that arises from actuarial calculations of service cost rather than employer contributions paid. Actuarial gains and losses that arise from changes in assumptions by the actuary or wider influences are shown in the restricted pension fund.

Restricted fixed asset funds

Assets transferred from LA comprise the valuation of the UTC land and buildings at the time of transfer from the Local Authority.

Assets Acquired from DfE Grants represents the net book value of assets acquired using the DfE grant for the UTC project covering construction, ICT and FFE.

DfE grant funding represents grants from the funder received for the specific purpose of capital expenditure.

Under the funding agreement with the Secretary of State, the UTC was not subject to a limit on the amount of GAG it could carry forward at 31 August 2025.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

16. Statement of funds (continued)

Comparative information in respect of the preceding year is as follows:

	<i>Balance at 1 September 2023</i> £	<i>Income</i> £	<i>Expenditure</i> £	<i>Transfers in/out</i> £	<i>Gains/ (Losses)</i> £	<i>Balance at 31 August 2024</i> £
Unrestricted funds						
General Funds	-	57,990	(57,990)	-	-	-
Restricted general funds						
General Annual Grant (GAG)	442,866	3,008,140	(2,947,824)	-	-	503,182
Other DfE grants	11,583	274,329	(273,404)	-	-	12,508
Other LA revenue grants	-	79,526	(79,526)	-	-	-
Other restricted funds	-	38,506	(38,506)	-	-	-
Pension reserve	-	7,000	50,000	-	(57,000)	-
	<hr/> 454,449	<hr/> 3,407,501	<hr/> (3,289,260)	<hr/> -	<hr/> (57,000)	<hr/> 515,690
Restricted fixed asset funds						
Assets transferred from LA	1,350,000	-	-	-	-	1,350,000
Assets acquired from DfE grants	8,153,082	70,305	(111,121)	12,907	-	8,125,173
DfE grant funding	10,587	11,099	-	(12,907)	-	8,779
	<hr/> 9,513,669	<hr/> 81,404	<hr/> (111,121)	<hr/> -	<hr/> -	<hr/> 9,483,952
Total Restricted funds	<hr/> 9,968,118	<hr/> 3,488,905	<hr/> (3,400,381)	<hr/> -	<hr/> (57,000)	<hr/> 9,999,642

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

17. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Restricted funds 2025 £	Restricted fixed asset funds 2025 £	Total funds 2025 £
Tangible fixed assets	-	9,450,443	9,450,443
Current assets	876,320	-	876,320
Creditors due within one year	(367,041)	-	(367,041)
Total	509,279	9,450,443	9,959,722

Analysis of net assets between funds - prior year

	Restricted funds 2024 £	Restricted fixed asset funds 2024 £	Total funds 2024 £
Tangible fixed assets	-	9,475,173	9,475,173
Current assets	888,122	8,779	896,901
Creditors due within one year	(372,432)	-	(372,432)
Total	515,690	9,483,952	9,999,642

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

18. Reconciliation of net income to net cash flow from operating activities

	2025 £	2024 £
Net income for the year (as per Statement of financial activities)	25,080	88,524
Adjustments for:		
Depreciation	123,098	111,121
Capital grants from DfE and other capital income	(23,201)	(77,104)
Defined benefit pension scheme cost less contributions payable	(65,000)	(57,000)
Increase in debtors	(20,676)	(14,929)
Decrease in creditors	(5,391)	(22,196)
Loss on disposal of fixed assets	-	7,296
Net cash provided by operating activities	33,910	35,712

19. Cash flows from investing activities

	2025 £	2024 £
Purchase of intangible assets	(98,368)	(90,508)
Capital grants from DfE Group	23,201	77,104
Net cash used in investing activities	(75,167)	(13,404)

20. Analysis of cash and cash equivalents

	2025 £	2024 £
Cash in hand and at bank	745,615	786,872
Total cash and cash equivalents	745,615	786,872

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

21. Analysis of changes in net debt

	At 1 September 2024 £	Cash flows £	At 31 August 2025 £
Cash at bank and in hand	786,872	(41,257)	745,615
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

22. Contingent liabilities

In the event of Lincoln UTC ceasing to operate as an academy, provisions are included in the funding agreement relating to the clawback of assets and monies paid to the UTC.

23. Pension commitments

The UTC's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Lincolnshire County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2020 and of the LGPS 31 March 2022.

Contributions amounting to £56,000 were payable to the schemes at 31 August 2025 (2024 - £55,000) and are included within creditors.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

23. Pension commitments (continued)

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to ensure scheme costs are recognised and managed appropriately and the review specifies the level of future contributions.

Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education on 27 October 2023, with the SCAPE rate, set by HMT, applying a notional investment return based on 1.7% above the rate of CPI. The key elements of the valuation outcome are:

- employer contribution rates set at 28.68% of pensionable pay (including a 0.08% administration levy). This is an increase of 5% in employer contributions and the cost control result is such that no change in member benefits is needed.
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262,000 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222,200 million, giving a notional past service deficit of £39,800 million.

The result of this valuation will be implemented from 1 April 2024. The next valuation result is due to be implemented from 1 April 2027.

The employer's pension costs paid to TPS in the year amounted to £383,000 (2024 - £344,000).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (<https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx>).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The UTC has accounted for its contributions to the scheme as if it were a defined contribution scheme. The UTC has set out above the information available on the scheme.

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23. Pension commitments (continued)

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2025 was £161,000 (2024 - £145,000), of which employer's contributions totalled £126,000 (2024 - £115,000) and employees' contributions totalled £35,000 (2024 - £30,000). The agreed contribution rates for future years are 19.9 per cent for employers and a maximum 12.5 per cent for employees.

As described in note 1.12 the LGPS obligation relates to the employees of the UTC, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the UTC at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

Principal actuarial assumptions

	2025	2024
	%	%
Rate of increase in salaries	3.6	3.8
Rate of increase for pensions in payment/inflation	2.6	2.8
Discount rate for scheme liabilities	6.2	5.15

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2025	2024
	Years	Years
<i>Retiring today</i>		
Males	21.4	19.5
Females	23.4	22.7
<i>Retiring in 20 years</i>		
Males	23.0	20.7
Females	25.1	24.1

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NOTES TO THE FINANCIAL STATEMENTS
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23. Pension commitments (continued)

Sensitivity analysis

	2025 £000	2024 £000
Discount rate -0.5%	96,000	125,000
CPI rate +0.5%	96,000	123,000

Share of scheme assets

The UTC's share of the assets in the scheme was:

	At 31 August 2025 £	At 31 August 2024 £
Equities	708,000	586,000
Corporate bonds	158,000	149,000
Property	97,000	76,000
Cash and other liquid assets	36,000	36,000
Infrastructure	59,000	45,000
Absolute return fund	227,000	178,000
Total market value of assets	1,285,000	1,070,000

The actual return on scheme assets was £84,000 (2024 - £100,000).

The amounts recognised in the Statement of financial activities are as follows:

	2025 £	2024 £
Current service cost	(73,000)	(65,000)
Interest income	58,000	49,000
Interest cost	(45,000)	(42,000)
Administrative expenses	(1,000)	-
Total amount recognised in the Statement of financial activities	(61,000)	(58,000)

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

23. Pension commitments (continued)

Changes in the present value of the defined benefit obligations were as follows:

	2025 £	2024 £
At 1 September	875,000	826,000
Current service cost	73,000	65,000
Interest cost	45,000	42,000
Employee contributions	35,000	30,000
Actuarial gains	(247,000)	(4,000)
Benefits paid	(29,000)	(84,000)
At 31 August	752,000	875,000

Changes in the fair value of the UTC's share of scheme assets were as follows:

	2025 £	2024 £
At 1 September	1,070,000	909,000
Interest income	58,000	49,000
Actuarial gains	26,000	51,000
Employer contributions	126,000	115,000
Employee contributions	35,000	30,000
Benefits paid	(29,000)	(84,000)
Administrative expenses	(1,000)	-
At 31 August	1,285,000	1,070,000

The actuarial report valued a pension scheme surplus of £533,000 (2024 - £195,000) as set out by the disclosures above. This balance has not been recognised on the basis that the balance is not deemed to be recoverable through reduced contributions in the future or through refunds from the plan.

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24. Operating lease commitments

At 31 August 2025 the UTC had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2025	2021
	£	£
Not later than 1 year	2,292	2,292
Later than 1 year and not later than 5 years	-	2,292
	<hr/>	<hr/>
	2,292	4,584
	<hr/>	<hr/>

25. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

26. Related party transactions

Owing to the nature of the UTC and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academy Trust Handbook, including notifying the DfE of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the UTC's financial regulations and normal procurement procedures relating to connected and related party transactions.

No related party transactions took place in the period of account, other than certain trustees' remuneration and expenses already disclosed in note 11.

27. Agency arrangements

During the year, the UTC acted as agent in respect of 16-19 Bursary funding received from the DfE. The UTC received 16-19 Bursary funding of £23,967 and expended £12,196. Amounts in relation to prior years to be repaid are held totalling £14,552. A total balance of £38,519 is included within other creditors.